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## BACKGROUND TO THE SALARY SURVEY

Our Salary and Market Survey was originally created back in 2002. The principal aim of which was to be able to capture a true picture of the salary ranges and market opinions of those operating in the industry. What sets this survey apart from the other more generalist surveys out there, is the scope of the data gathered, the breadth of participants involved and the accuracy of the data provided.

## SCOPE OF DATA

This survey asks participants to answer a series of questions focusing on their past experience, backgrounds and current positions, as well their personal feelings regarding job satisfaction, overall fulfilment and financial reward. The survey delves into the views and opinions of each participant at a far deeper level than any other survey of its kind, the result of which, is a truly unique insight into the behaviours and beliefs of the treasury community as a whole.

## BREADTH OF PARTICIPANTS

The strength of this survey is driven in part by the range of respondents involved, both in terms of level and geographic location. From a level perspective, every single position has been accounted for from Treasury Assistant up to Global Treasurer / Treasury Director, as well as the more niche functions of Treasury Accountant, Treasury Consultant and Regional / International Treasurer.

In terms of geography, all key continents have been covered, from Europe, North America and Canada, through to Asia, Australia and Africa. This has provided a detailed cross-section of the treasury population and an unrivalled understanding of the industry globally.

## ACCURACY OF DATA

The accuracy of the data in our survey is of the utmost importance to ensure that the results are reliable and trustworthy. To ensure the authenticity of the data, every participant has been thoroughly vetted and any anomalies or discrepancies have been addressed.

Furthermore, the data is based solely on information provided by actual treasury professionals, rather than assumptions or speculation from external sources.

This results in a survey that accurately reflects the true market conditions and provides valuable insights to the treasury community.

CONVERSION FACTORS

| STERLING |  |  |  |
| :---: | :---: | :---: | :---: |
| AUS | 0.56 | 0.69 | 0.63 |
| CAD | 0.60 | 0.74 | 0.68 |
| CHF | 0.87 | 1.08 | 1 |
| DKK | 0.11 | 0.14 | 0.13 |
| EURO | 0.87 | 1.08 | 1 |
| GBP | 1 | 1.23 | 1.14 |
| SEK | 0.07 | 0.09 | 0.08 |
| SGD | 0.61 | 0.75 | 0.69 |
| USD | 0.80 | 1 | 0.92 |

## THANK YOU



## Mike Richards <br> CEO \& Founder

Mike Richards is the CEO and founder of The Treasury Recruitment Company, we recruit corporate treasury professionals, from Treasury Analyst to Global Treasurer, for permanent, temporary and interim roles.

He is a well-known figure in the treasury industry and a regular speaker at treasury conferences worldwide, sharing his expertise on managing treasury talent and treasury recruitment.

Additionally, he hosts the highly acclaimed podcast, TreasuryCareerCorner.com, where he interviews treasury professionals from around the globe about their careers in the field.

I want to thank everyone who participated in our 2023 Global Treasury Salary and Market Survey. The aim of the survey remains to capture a true picture of salary ranges and market opinions within the industry.What sets our survey apart is its scope of data gathered, breadth of participants involved, and accuracy of the data provided in this demanding and ever-changing industry.

The survey continues to ask participants to answer a series of questions focusing on their experience, backgrounds, current positions, as well as their personal feelings regarding job satisfaction, overall fulfilment, and financial reward. The survey delves deeper into the views and opinions of each participant than any other survey of its kind, resulting in a unique insight into the behaviours and beliefs of the treasury community.

The survey's strength continues to be driven in part by the range of respondents involved, both in terms of level and geographic location. Every single position is accounted for, from Treasury Analyst to Global Treasurer, as well as positions such as Treasury Accountant, Treasury Consultant, and Regional / International Treasurer.

All key continents are covered, including Europe, North America and Canada, Asia, Australia, and Africa, providing a detailed cross-section of the treasury population and an unrivalled understanding of the industry globally.Thank you again for your participation.


## COMPENSATION BY POSITION

# THE TREASURY RECRUITMENT COMPANY <br> Compensation by Position 

North America
Currency in USD \$

| Position | Responses | Average Base Salary | Average Yearly Car Allowance | $\begin{gathered} \% \\ \text { With } \end{gathered}$ | Average Bonus | $\begin{gathered} \% \\ \text { With } \end{gathered}$ | Average Total Compensation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Treasury Analyst / Dealer | 35 | \$83,418 | \$0 | 0\% | \$11,228 | 69\% | \$91,117 |
| Treasury Manager | 35 | \$117,473 | \$0 | 0\% | \$13,813 | 89\% | \$129,707 |
| Treasury Accountant | 1 | \$54,000 | \$0 | - | \$0 | - | \$54,000 |
| Treasury Consultant | 1 | \$100,000 | \$0 | - | \$0 | - | \$100,000 |
| Senior Treasury Consultant | 2 | \$202,000 | \$0 | - | \$5,000 | - | \$204,500 |
| Assistant Treasurer | 65 | \$166,707 | \$8,200 | 3\% | \$33,902 | 88\% | \$196,689 |
| Deputy Treasurer | 15 | \$235,307 | \$0 | - | \$87,931 | - | \$311,513 |
| International / Regional Treasurer | 18 | \$160,801 | \$0 | - | \$33,963 | - | \$192,876 |
| Group Treasurer | 21 | \$197,641 | \$8,400 | 5\% | \$60,320 | 71\% | \$241,126 |
| Global Treasurer / Treasury Director | 35 | \$278,390 | \$9,225 | 11\% | \$125,971 | 89\% | \$391,019 |
| Global: | 228 | \$169,927 |  |  |  |  | \$210,397 |

## Average Total Compensation

## Currency in USD \$




## COMPENSATION BY JOB ROLE

Including Average for Base Salaries, Car Allowances, Bonuses, Total Compensations

Also Minimum \& Maximum Compensation Packages

## THE TREASURY RECRUITMENT COMPANY

Compensation by Region
Treasury Analyst / Dealer
Currency in USD \$

|  | Responses | Average Base <br> Salary | Average Yearly <br> Car Allowance | $\%$ <br> With | Average Bonus | $\%$ <br> With | Average Total <br> Compensation |
| :--- | :---: | :---: | ---: | ---: | ---: | ---: | ---: |
| United Kingdom | 62 | $\$ 56,607$ | $\$ 5,223$ | $5 \%$ | $\$ 5,953$ | $39 \%$ | $\$ 59,164$ |
| Europe | 39 | $\$ 59,722$ | $\$ 6,344$ | $23 \%$ | $\$ 5,381$ | $79 \%$ | $\$ 65,464$ |
| North America | 35 | $\$ 83,418$ | $\$ 0$ | $0 \%$ | $\$ 11,228$ | $69 \%$ | $\$ 91,117$ |
| South America | 2 | $\$ 49,500$ | $\$ 0$ | - | $\$ 23,000$ | - | $\$ 72,500$ |
| Australia | 1 | $\$ 86,250$ | $\$ 0$ | - | $\$ 0$ | - | $\$ 86,250$ |
| Asia | 1 | $\$ 60,000$ | $\$ 6,000$ | - | $\$ 10,000$ | - | $\$ 76,000$ |
| Middle East | 2 | $\$ 0$ | - | $\$ 10,000$ | - | $\$ 60,500$ |  |
| Global: | $\mathbf{1 4 2}$ | $\$ 64,188$ |  |  |  | $\$ 69,286$ |  |

## Average Total Compensation

Currency in USD \$
(Regions with 20+ Responses)


THE TREASURY RECRUITMENT COMPANY
Compensation
Treasury Analyst / Dealer
Currency in USD \$

| Region | Responses | Base |  | Car |  | Bonus |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Min. | Max. | Min. | Max. | Min. | Max. | Min. | Max. |
| United Kingdom | 62 | \$34,440 | \$95,940 | \$0 | \$7,011 | \$0 | \$13,530 | \$34,440 | \$107,010 |
| Europe | 39 | \$37,800 | \$106,920 | \$0 | \$9,072 | \$0 | \$13,500 | \$38,880 | \$112,266 |
| North America | 35 | \$57,900 | \$100,000 | \$0 | \$0 | \$0 | \$30,800 | \$59,200 | \$130,800 |
| South America | 2 | \$24,000 | \$75,000 | \$0 | \$0 | \$6,000 | \$40,000 | \$30,000 | \$115,000 |
| Australia | 1 | \$86,250 | \$86,250 | \$0 | \$0 | \$0 | \$0 | \$86,250 | \$86,250 |
| Asia | 1 | \$60,000 | \$60,000 | \$6,000 | \$6,000 | \$10,000 | \$10,000 | \$76,000 | \$76,000 |
| Middle East | 2 | \$46,000 | \$65,000 | \$0 | \$0 | \$0 | \$10,000 | \$56,000 | \$65,000 |

Total Compensation Min/Max


## THE TREASURY RECRUITMENT COMPANY

Compensation by Region
Treasury Manager
Currency in USD \$

| Region | Responses | Average Base <br> Salary | Average Yearly <br> Car Allowance | $\%$ <br> With | Average Bonus | $\%$ <br> With | Average Total <br> Compensation |
| :--- | :---: | :---: | ---: | :---: | ---: | ---: | ---: |
| United Kingdom | 109 | $\$ 88,350$ | $\$ 7,012$ | $27 \%$ | $\$ 13,661$ | $78 \%$ | $\$ 100,868$ |
| Europe | 98 | $\$ 101,160$ | $\$ 8,464$ | $18 \%$ | $\$ 13,096$ | $76 \%$ | $\$ 112,604$ |
| North America | 35 | $\$ 117,473$ | $\$ 0$ | $0 \%$ | $\$ 13,813$ | $89 \%$ | $\$ 129,707$ |
| Asia | 1 | $\$ 69,227$ | $\$ 0$ | - | $\$ 9,375$ | - | $\$ 78,602$ |
| Africa | 1 | $\$ 79,000$ | $\$ 12,000$ | - | $\$ 22,000$ | - | $\$ 113,000$ |
| Global: | $\mathbf{2 4 4}$ | $\$ 97,556$ |  |  |  | $\$ 109,677$ |  |

## Average Total Compensation

Currency in USD \$
(Regions with 20+ Responses)


THE TREASURY RECRUITMENT COMPANY
Compensation
Treasury Manager
Currency in USD \$

| Region | Responses | Base |  | Car |  | Bonus |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Min. | Max. | Min. | Max. | Min. | Max. | Min. | Max. |
| United Kingdom | 109 | \$61,746 | \$110,700 | \$0 | \$11,070 | \$0 | \$73,800 | \$64,206 | \$152,520 |
| Europe | 98 | \$59,400 | \$162,000 | \$0 | \$15,228 | \$0 | \$32,400 | \$65,880 | \$180,360 |
| North America | 35 | \$96,200 | \$137,700 | \$0 | \$0 | \$0 | \$30,757 | \$104,500 | \$163,757 |
| Asia | 1 | \$69,227 | \$69,227 | \$0 | \$0 | \$9,375 | \$9,375 | \$78,602 | \$78,602 |
| Africa | 1 | \$79,000 | \$79,000 | \$12,000 | \$12,000 | \$22,000 | \$22,000 | \$113,000 | \$113,000 |

## Total Compensation Min/Max



## THE TREASURY RECRUITMENT COMPANY

Compensation by Region
Treasury Accountant
Currency in USD \$

| Region | Responses | Average Base Salary | Average Yearly Car Allowance | \% With | Average Bonus | \% With | Average Total Compensation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| United Kingdom | 4 | \$69,495 | \$0 | - | \$0 | - | \$69,495 |
| North America | 1 | \$54,000 | \$0 | - | \$0 | - | \$54,000 |
| Global: | 5 | \$66,396 |  |  |  |  | \$66,396 |

Currency in USD \$
(Regions with 20+ Responses)


THE TREASURY RECRUITMENT COMPANY
Compensation
Treasury Accountant
Currency in USD \$

| Region | Responses | Base |  | Car |  | Bonus |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Min. | Max. | Min. | Max. | Min. | Max. | Min. | Max. |
| United Kingdom | 4 | \$50,430 | \$110,700 | \$0 | \$0 | \$0 | \$0 | \$50,430 | \$110,700 |
| North America | 1 | \$54,000 | \$54,000 | \$0 | \$0 | \$0 | \$0 | \$54,000 | \$54,000 |

## Total Compensation Min/Max



## THE TREASURY RECRUITMENT COMPANY

Compensation by Region
Treasury Consultant
Currency in USD \$

| Region | Responses | Average Base <br> Salary | Average Yearly <br> Car Allowance | $\%$ <br> With | Average Bonus | $\%$ <br> With | Average Total <br> Compensation |
| :--- | :---: | :---: | ---: | ---: | ---: | ---: | :---: |
| United Kingdom | 6 | $\$ 85,485$ | $\$ 0$ | - | $\$ 9,686$ | - | $\$ 91,943$ |
| Europe | 4 | $\$ 60,885$ | $\$ 7,776$ | - | $\$ 7,698$ | - | $\$ 68,603$ |
| North America | 1 | $\$ 100,000$ | $\$ 0$ | - | $\$ 0$ | - | $\$ 100,000$ |
| Global: | 11 | $\$ 77,859$ |  |  |  | $\$ 84,188$ |  |

## Average Total Compensation

Currency in USD \$
(Regions with 20+ Responses)


THE TREASURY RECRUITMENT COMPANY
Compensation
Treasury Consultant
Currency in USD \$

| Region | Responses | Base |  | Car |  | Bonus |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Min. | Max. | Min. | Max. | Min. | Max. | Min. | Max. |
| United Kingdom | 6 | \$39,360 | \$123,000 | \$0 | \$0 | \$0 | \$14,760 | \$39,360 | \$125,460 |
| Europe | 4 | \$46,440 | \$79,920 | \$0 | \$7,776 | \$0 | \$12,770 | \$59,210 | \$79,920 |
| North America | 1 | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$100,000 |

## Total Compensation Min/Max



## THE TREASURY RECRUITMENT COMPANY

Compensation by Region
Senior Treasury Consultant
Currency in USD \$

|  | Responses | Average Base <br> Salary | Average Yearly <br> Car Allowance | $\%$ <br> With | Average Bonus <br> With | Average Total <br> Compensation |  |
| :--- | :---: | :---: | ---: | :---: | ---: | :---: | :---: |
| United Kingdom | 5 | $\$ 200,736$ | $\$ 0$ | - | $\$ 41,820$ | - | $\$ 209,100$ |
| Europe | 8 | $\$ 180,779$ | $\$ 0$ | - | $\$ 39,150$ | - | $\$ 200,354$ |
| North America | 2 | $\$ 202,000$ | $\$ 0$ | - | $\$ 5,000$ | - | $\$ 204,500$ |
| Global: | 15 | $\$ 190,261$ |  |  |  | $\$ 203,822$ |  |

## Average Total Compensation

Currency in USD \$
(Regions with 20+ Responses)


THE TREASURY RECRUITMENT COMPANY
Compensation
Senior Treasury Consultant
Currency in USD \$

| Region | Responses | Base |  | Car |  | Bonus |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Min. | Max. | Min. | Max. | Min. | Max. | Min. | Max. |
| United Kingdom | 5 | \$147,600 | \$350,550 | \$0 | \$0 | \$0 | \$41,820 | \$147,600 | \$350,550 |
| Europe | 8 | \$99,000 | \$267,300 | \$0 | \$0 | \$0 | \$54,000 | \$99,000 | \$308,340 |
| North America | 2 | \$140,000 | \$264,000 | \$0 | \$0 | \$0 | \$5,000 | \$145,000 | \$264,000 |



## THE TREASURY RECRUITMENT COMPANY

Compensation by Region

## Assistant Treasurer

Currency in USD \$

|  | Responses | Average Base <br> Salary | Average Yearly <br> Car Allowance | $\%$ <br> With | Average Bonus | \% <br> With | Average Total <br> Compensation |
| :--- | :---: | :---: | ---: | ---: | ---: | ---: | :---: |
| United Kingdom | 87 | $\$ 117,030$ | $\$ 8,517$ | $52 \%$ | $\$ 21,770$ | $79 \%$ | $\$ 138,701$ |
| Europe | 58 | $\$ 138,503$ | $\$ 10,402$ | $40 \%$ | $\$ 25,812$ | $88 \%$ | $\$ 165,325$ |
| North America | 65 | $\$ 166,707$ | $\$ 8,200$ | $3 \%$ | $\$ 33,902$ | $88 \%$ | $\$ 196,689$ |
| Middle East | 1 | $\$ 160,000$ | $\$ 20,000$ | - | $\$ 7,000$ | - | $\$ 187,000$ |
| Global: | $\mathbf{2 1 1}$ | $\$ 138,440$ |  |  |  | $\$ 164,112$ |  |

## Average Total Compensation

Currency in USD \$
(Regions with 20+ Responses)


THE TREASURY RECRUITMENT COMPANY
Compensation
Assistant Treasurer
Currency in USD \$

| Region | Responses | Base |  | Car |  | Bonus |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Min. | Max. | Min. | Max. | Min. | Max. | Min. | Max. |
| United Kingdom | 87 | \$98,400 | \$138,990 | \$0 | \$14,760 | \$0 | \$86,100 | \$104,304 | \$227,550 |
| Europe | 58 | \$93,960 | \$226,800 | \$0 | \$20,736 | \$0 | \$70,200 | \$101,088 | \$297,000 |
| North America | 65 | \$114,707 | \$218,000 | \$0 | \$8,400 | \$0 | \$113,000 | \$121,730 | \$316,000 |
| Middle East | 1 | \$160,000 | \$160,000 | \$20,000 | \$20,000 | \$7,000 | \$7,000 | \$187,000 | \$187,000 |

Total Compensation Min/Max


## THE TREASURY RECRUITMENT COMPANY

Compensation by Region

## Deputy Treasurer

Currency in USD \$

| Region | Responses | Average Base <br> Salary | Average Yearly <br> Car Allowance | $\%$ <br> With | Average Bonus | With | Average Total <br> Compensation |
| :--- | :---: | :---: | ---: | ---: | ---: | ---: | ---: |
| United Kingdom | 40 | $\$ 159,462$ | $\$ 11,484$ | $55 \%$ | $\$ 61,271$ | $78 \%$ | $\$ 213,264$ |
| Europe | 27 | $\$ 161,817$ | $\$ 11,347$ | $52 \%$ | $\$ 76,764$ | $89 \%$ | $\$ 235,935$ |
| North America | 15 | $\$ 235,307$ | $\$ 0$ | - | $\$ 87,931$ | - | $\$ 311,513$ |
| South America | 1 | $\$ 205,000$ | $\$ 0$ | - | $\$ 24,500$ | - | $\$ 229,500$ |
| Australia | 3 | $\$ 148,810$ | $\$ 0$ | - | $\$ 29,670$ | - | $\$ 158,700$ |
| Middle East | 1 | $\$ 200,000$ | $\$ 0$ | - | $\$ 0$ | - | $\$ 200,000$ |
| Africa | 1 | $\$ 147,600$ | $\$ 0$ | - | $\$ 12,300$ | - | $\$ 159,900$ |
| Global: | $\mathbf{8 8}$ | $\$ 173,593$ |  |  |  | $\$ 234,534$ |  |

## Average Total Compensation

Currency in USD \$
(Regions with 20+ Responses)


THE TREASURY RECRUITMENT COMPANY
Compensation
Deputy Treasurer
Currency in USD \$

| Region | Responses | Base |  | Car |  | Bonus |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Min. | Max. | Min. | Max. | Min. | Max. | Min. | Max. |
| United Kingdom | 40 | \$135,300 | \$206,640 | \$0 | \$24,600 | \$0 | \$172,200 | \$135,300 | \$350,058 |
| Europe | 27 | \$126,000 | \$237,600 | \$0 | \$21,600 | \$0 | \$734,400 | \$129,600 | \$900,720 |
| North America | 15 | \$140,600 | \$308,000 | \$0 | \$0 | \$0 | \$224,000 | \$173,900 | \$496,000 |
| South America | 1 | \$205,000 | \$205,000 | \$0 | \$0 | \$24,500 | \$24,500 | \$229,500 | \$229,500 |
| Australia | 3 | \$129,030 | \$172,500 | \$0 | \$0 | \$0 | \$29,670 | \$129,030 | \$174,570 |
| Middle East | 1 | \$200,000 | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$200,000 |
| Africa | 1 | \$147,600 | \$147,600 | \$0 | \$0 | \$12,300 | \$12,300 | \$159,900 | \$159,900 |

## Total Compensation Min/Max



## THE TREASURY RECRUITMENT COMPANY

Compensation by Region
International / Regional Treasurer
Currency in USD \$

|  | Responses | Average Base <br> Salary | Average Yearly <br> Car Allowance | $\%$ <br> With | Average Bonus | Average Total <br> With | Compensation |
| :--- | :---: | :---: | ---: | ---: | ---: | ---: | ---: |
| United Kingdom | 20 | $\$ 130,713$ | $\$ 9,287$ | $55 \%$ | $\$ 28,518$ | $85 \%$ | $\$ 160,062$ |
| Europe | 25 | $\$ 164,476$ | $\$ 13,176$ | $56 \%$ | $\$ 35,752$ | $84 \%$ | $\$ 201,885$ |
| North America | 18 | $\$ 160,801$ | $\$ 0$ | - | $\$ 33,963$ | - | $\$ 192,876$ |
| Australia | 1 | $\$ 144,900$ | $\$ 0$ | - | $\$ 20,700$ | - | $\$ 165,600$ |
| Africa | 1 | $\$ 205,200$ | $\$ 0$ | - | $\$ 54,000$ | - | $\$ 259,200$ |
| Global: | 65 | $\$ 153,395$ |  |  |  | $\$ 186,845$ |  |

## Average Total Compensation

Currency in USD \$
(Regions with 20+ Responses)


THE TREASURY RECRUITMENT COMPANY
Compensation
International / Regional Treasurer
Currency in USD \$

| Region | Responses | Base |  | Car |  | Bonus |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Min. | Max. | Min. | Max. | Min. | Max. | Min. | Max. |
| United Kingdom | 20 | \$108,240 | \$196,800 | \$0 | \$17,146 | \$0 | \$104,550 | \$114,390 | \$301,350 |
| Europe | 25 | \$91,800 | \$273,240 | \$0 | \$21,000 | \$0 | \$86,400 | \$100,800 | \$369,792 |
| North America | 18 | \$135,000 | \$226,600 | \$0 | \$0 | \$0 | \$60,840 | \$137,000 | \$287,100 |
| Australia | 1 | \$144,900 | \$144,900 | \$0 | \$0 | \$20,700 | \$20,700 | \$165,600 | \$165,600 |
| Africa | 1 | \$205,200 | \$205,200 | \$0 | \$0 | \$54,000 | \$54,000 | \$259,200 | \$259,200 |

## Total Compensation Min/Max



## THE TREASURY RECRUITMENT COMPANY

Compensation by Region
Group Treasurer
Currency in USD \$

| Region | Responses | Average Base <br> Salary | Average Yearly <br> Car Allowance | $\%$ <br> With | $\%$ <br> Average Bonus | Average Total <br> With <br> Compensation |  |
| :--- | :---: | :---: | ---: | :---: | ---: | :---: | :---: |
| United Kingdom | 68 | $\$ 185,407$ | $\$ 10,187$ | $37 \%$ | $\$ 59,930$ | $78 \%$ | $\$ 235,863$ |
| Europe | 59 | $\$ 185,397$ | $\$ 12,379$ | $51 \%$ | $\$ 53,042$ | $81 \%$ | $\$ 234,844$ |
| North America | 21 | $\$ 197,641$ | $\$ 8,400$ | $5 \%$ | $\$ 60,320$ | $71 \%$ | $\$ 241,126$ |
| Australia | 3 | $\$ 175,300$ | $\$ 10,584$ | - | $\$ 11,550$ | - | $\$ 186,528$ |
| Asia | 1 | $\$ 175,000$ | $\$ 0$ | - | $\$ 31,500$ | - | $\$ 206,500$ |
| Global: | $\mathbf{1 5 2}$ | $\$ 186,825$ |  |  |  |  | $\$ 235,028$ |

## Average Total Compensation

Currency in USD \$
(Regions with 20+ Responses)


THE TREASURY RECRUITMENT COMPANY
Compensation
Group Treasurer
Currency in USD \$

| Region | Responses | Base |  | Car |  | Bonus |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Min. | Max. | Min. | Max. | Min. | Max. | Min. | Max. |
| United Kingdom | 68 | \$127,920 | \$260,145 | \$0 | \$16,200 | \$0 | \$318,816 | \$147,600 | \$578,961 |
| Europe | 59 | \$107,614 | \$270,000 | \$0 | \$21,600 | \$0 | \$194,400 | \$126,842 | \$441,420 |
| North America | 21 | \$140,600 | \$343,200 | \$0 | \$8,400 | \$0 | \$130,000 | \$140,600 | \$473,200 |
| Australia | 3 | \$162,000 | \$184,500 | \$0 | \$10,584 | \$0 | \$12,300 | \$179,400 | \$196,800 |
| Asia | 1 | \$175,000 | \$175,000 | \$0 | \$0 | \$31,500 | \$31,500 | \$206,500 | \$206,500 |

## Total Compensation Min/Max



## THE TREASURY RECRUITMENT COMPANY

Compensation by Region

## Global Treasurer / Treasury Director

Currency in USD \$

| Region | Responses | Average Base Salary | Average Yearly Car Allowance | $\%$ <br> With | Average Bonus | \% <br> With | Average Total Compensation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| United Kingdom | 18 | \$291,705 | \$10,578 | - | \$144,894 | - | \$391,239 |
| Europe | 27 | \$268,273 | \$15,869 | 52\% | \$135,437 | 85\% | \$391,873 |
| North America | 35 | \$278,390 | \$9,225 | 11\% | \$125,971 | 89\% | \$391,019 |
| Australia | 1 | \$318,159 | \$0 | - | \$0 | - | \$318,159 |
| Global: | 81 | \$278,468 |  |  |  |  | \$390,453 |

## Average Total Compensation

Currency in USD \$
(Regions with 20+ Responses)


THE TREASURY RECRUITMENT COMPANY
Compensation
Global Treasurer / Treasury Director
Currency in USD \$

| Region | Responses | Base |  | Car |  | Bonus |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Min. | Max. | Min. | Max. | Min. | Max. | Min. | Max. |
| United Kingdom | 18 | \$209,444 | \$492,000 | \$0 | \$14,760 | \$0 | \$369,000 | \$215,250 | \$738,000 |
| Europe | 27 | \$162,000 | \$410,400 | \$0 | \$21,600 | \$0 | \$478,683 | \$216,000 | \$768,503 |
| North America | 35 | \$212,160 | \$420,000 | \$0 | \$12,500 | \$0 | \$395,307 | \$222,000 | \$701,912 |
| Australia | 1 | \$318,159 | \$318,159 | \$0 | \$0 | \$0 | \$0 | \$318,159 | \$318,159 |

## Total Compensation Min/Max



## BENEFITS DATA

## Benefits <br> All Positions

|  | Total <br> Responses | Health <br> Care | Pension <br> Plan | Stock <br> Options | EE <br> Discounts | Flextime | Gym <br> Memb. | Child <br> Care | Cork <br> Work |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| United Kingdom | 419 | 278 | 270 | 102 | 140 | 269 | 72 | 30 | 110 |
| Europe | 345 | 152 | 122 | 83 | 82 | 196 | 45 | 12 | 18 |
| North America | 228 | 167 | 82 | 78 | 60 | 154 | 25 | 6 | 2 |
| South America | 3 | 2 | 2 | 0 | 0 | 3 | 0 | 0 | 0 |
| Australia | 9 | 2 | 1 | 4 | 2 | 7 | 2 | 1 | 0 |
| Asia | 3 | 3 | 1 | 0 | 2 | 2 | 0 | 1 | 0 |
| Middle East | 4 | 2 | 1 | 2 | 1 | 2 | 1 | 1 | 0 |
| Africa | 3 | 2 | 2 | 0 | 0 | 1 | 0 | 0 | 0 |

## Healthcare Benefits

United Kingdom


Pension Plan Match
United Kingdom


Europe



North America


North America

TREASURY RECRUITMENT

Benefits
All Positions

Stock Options


North America


## Gym Membership



North America


Flextime


TREASURY

## RECRUITMENT

## Benefits <br> All Positions

## Childcare



## Employee Discounts



## FEELINGS ABOUT SALARY \& DIRECT MANAGER

Assessed in three regions - North America, UK \& Europe
Please note we measure all regions. However, in any region where less than 20 responses are received, they are not shown in the survey. We are happy to discuss results on a more individual basis whenever needed.

# THE TREASURY RECRUITMENT COMPANY <br> Happy with Salary 

## REGION: North America



| Happy with Salary | Responses | Percent |
| :--- | :---: | :---: |
| Very Happy | 10 | $4.4 \%$ |
| Happy | 138 | $61.1 \%$ |
| Unhappy | 69 | $30.5 \%$ |
| Very Unhappy | 9 | $4.0 \%$ |
|  |  |  |
| Total Responses: | 226 | $100 \%$ |

# THE TREASURY RECRUITMENT COMPANY <br> Happy with Salary <br> REGION: United Kingdom 



| Happy with Salary | Responses | Percent |
| :--- | :---: | :---: |
| Very Happy | 25 | $6.2 \%$ |
| Happy | 246 | $60.9 \%$ |
| Unhappy | 109 | $27.0 \%$ |
| Very Unhappy | 24 | $5.9 \%$ |
|  | Total Responses: | 404 |

# THE TREASURY RECRUITMENT COMPANY <br> Happy with Salary <br> REGION: Europe 



| Happy with Salary | Responses | Percent |
| :--- | :---: | :---: |
| Very Happy | 14 | $4.1 \%$ |
| Happy | 226 | $66.7 \%$ |
| Unhappy | 90 | $26.5 \%$ |
| Very Unhappy | 9 | $2.7 \%$ |
| Total Responses: |  | 339 |

# THE TREASURY RECRUITMENT COMPANY <br> Valued By Your Manager REGION: North America 



| Happy with Salary | Responses | Percent |
| :--- | :---: | :---: |
| Highly valued | 79 | $35.0 \%$ |
| Valued | 105 | $46.5 \%$ |
| Under valued | 40 | $17.7 \%$ |
| Not valued at | 2 | $0.9 \%$ |
| Total Responses: | 226 | $\mathbf{1 0 0 \%}$ |

# THE TREASURY RECRUITMENT COMPANY <br> Valued By Your Manager <br> REGION: United Kingdom 



| Happy with Salary | Responses | Percent |
| :--- | :---: | :---: |
| Highly valued | 112 | $27.5 \%$ |
| Valued | 229 | $56.1 \%$ |
| Under valued | 58 | $14.2 \%$ |
| Not valued at | 9 | $2.2 \%$ |
| Total Responses: | 408 | $\mathbf{1 0 0 \%}$ |

# THE TREASURY RECRUITMENT COMPANY <br> Valued By Your Manager <br> REGION: Europe 



| Happy with Salary | Responses | Percent |
| :--- | :---: | :---: |
| Highly valued | 120 | $35.5 \%$ |
| Valued | 159 | $47.0 \%$ |
| Under valued | 52 | $15.4 \%$ |
| Not valued at | 7 | $2.1 \%$ |
| Total Responses: | 338 | $\mathbf{1 0 0 \%}$ |

WORK FROM HOME POLICIES \& TRENDS

THE TREASURY RECRUITMENT COMPANY
Number of Days Are You Currently Working in the Office REGION: North America


Days in Office
Days in Office Responses Percent

| 0 | 60 | $26 \%$ |
| :---: | :---: | :---: |
| 1 | 30 | $13 \%$ |
| 2 | 37 | $16 \%$ |
| 3 | 45 | $20 \%$ |
| 4 | 17 | $7 \%$ |
| 5 | 38 | $17 \%$ |

TOTAL: 227
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THE TREASURY RECRUITMENT COMPANY
Number of Days Are You Asked to Work in the Office REGION: North America


Days in Office
Days in Office Responses Percent

| 0 | 74 | $33 \%$ |  |
| :---: | :---: | :---: | :---: |
| 1 | 29 | $13 \%$ |  |
| 2 | 34 | $15 \%$ |  |
| 3 | 57 | $26 \%$ |  |
| 4 | 10 | $4 \%$ |  |
| 5 | 19 | $9 \%$ |  |
|  |  |  |  |

TOTAL: 223
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THE TREASURY RECRUITMENT COMPANY

## Number of Days You Would Like to Work in the Office REGION: North America



Days in Office
Days in Office Responses Percent

| 0 | 59 | $27 \%$ |  |
| :---: | :---: | :---: | :---: |
| 1 | 36 | $16 \%$ |  |
| 2 | 58 | $26 \%$ |  |
| 3 | 47 | $21 \%$ |  |
| 4 | 12 | $5 \%$ |  |
| 5 | 9 | $4 \%$ |  |
|  |  |  |  |
| TOTAL: | $\mathbf{2 2 I}$ |  |  |

THE TREASURY RECRUITMENT COMPANY
Number of Days Are You Currently Working in the Office
REGION: United Kingdom


Days in Office
Days in Office Responses Percent

| 0 | 66 | $16 \%$ |
| :---: | :---: | :---: |
| 1 | 72 | $18 \%$ |
| 2 | 123 | $30 \%$ |
| 3 | 94 | $23 \%$ |
| 4 | 30 | $7 \%$ |
| 5 | 26 | $6 \%$ |
|  |  |  |

TOTAL: 4II
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THE TREASURY RECRUITMENT COMPANY
Number of Days Are You Asked to Work in the Office REGION: United Kingdom


Days in Office
Days in Office Responses

|  | Percent |  |
| :---: | :---: | :---: |
| 0 | 94 | $23 \%$ |
| 1 | 61 | $15 \%$ |
| 2 | 120 | $29 \%$ |
| 3 | 109 | $27 \%$ |
| 4 | 12 | $3 \%$ |
| 5 | 11 | $3 \%$ |

TOTAL: 407
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## Number of Days You Would Like to Work in the Office REGION: United Kingdom



Days in Office
Days in Office Responses

|  | Percent |  |
| :---: | :---: | :---: |
| 0 | 52 | $13 \%$ |
| 1 | 84 | $21 \%$ |
| 2 | 171 | $42 \%$ |
| 3 | 83 | $20 \%$ |
| 4 | 14 | $3 \%$ |
| 5 | 4 | $1 \%$ |
|  |  |  |
| TOTAL: | 408 |  |

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THE TREASURY RECRUITMENT COMPANY
Number of Days Are You Currently Working in the Office REGION: Europe


Days in Office
Days in Office Responses Percent

| 0 | 25 | $7 \%$ |  |
| :---: | :---: | :---: | :---: |
| 1 | 42 | $12 \%$ |  |
| 2 | 86 | $26 \%$ |  |
| 3 | 99 | $29 \%$ |  |
| 4 | 46 | $14 \%$ |  |
| 5 | 39 | $12 \%$ |  |
|  |  |  |  |

TOTAL: 337
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THE TREASURY RECRUITMENT COMPANY
Number of Days Are You Asked to Work in the Office
REGION: Europe


Days in Office
Days in Office Responses

|  | Percent |  |
| :---: | :---: | :---: |
| 0 | 53 | $16 \%$ |
| 1 | 30 | $9 \%$ |
| 2 | 82 | $25 \%$ |
| 3 | 119 | $36 \%$ |
| 4 | 23 | $7 \%$ |
| 5 | 27 | $8 \%$ |

TOTAL: 334
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THE TREASURY RECRUITMENT COMPANY

## Number of Days You Would Like to Work in the Office <br> REGION: Europe



Days in Office
Days in Office Responses

| 0 | Percent |  |  |
| :---: | :---: | :---: | :---: |
| 0 | 23 | $7 \%$ |  |
| 1 | 43 | $13 \%$ |  |
| 2 | 105 | $31 \%$ |  |
| 3 | 103 | $31 \%$ |  |
| 4 | 46 | $14 \%$ |  |
| 5 | 16 | $5 \%$ |  |
|  |  |  |  |
| TOTAL: | 336 |  |  |

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## EMPLOYEE SENTIMENTS

We ask how happy or unhappy participants are in their roles \& the reasons why?

# THE TREASURY RECRUITMENT COMPANY <br> Happy with Your Current Role <br> REGION: North America 



Happy with Role Responses Percent

| Unhappy | 44 | $19.7 \%$ |
| :--- | :---: | :---: |
| Happy | 179 | $80.3 \%$ |
| Total Responses: | 223 | $\mathbf{1 0 0 \%}$ |

## THE TREASURY RECRUITMENT COMPANY

Why are You Happy in Role
North America

|  | Good <br> Work/life <br> Balance | Good <br> Boss | Good <br> Salary | Varied <br> Work | Enjoyable <br> Workplace | Friendly <br> Team |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Responses: | 110 | 107 | 51 | 73 | 55 | 68 |

Why Happy

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## THE TREASURY RECRUITMENT COMPANY

Why are You Unhappy in Role
North America

| North America |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Work <br> Doesn't <br> Make a Difference | Poor Boss | Lack of Support | Lack of Fulfillment | Achievements Not Recognized | Lack of Progression | Lack of Reward | Poor Salary |
| Responses: | 3 | 22 | 12 | 15 | 19 | 39 | 23 | 23 |
| Why Unhappy |  |  |  |  |  |  |  |  |



# THE TREASURY RECRUITMENT COMPANY <br> Happy with Your Current Role <br> REGION: United Kingdom 



| Happy with Role | Responses | Percent |
| :--- | :---: | :---: |
| Unhappy | 98 | $\mathbf{2 4 . 2 \%}$ |
| Happy | 307 | $75.8 \%$ |
| Total Responses: | $\mathbf{4 0 5}$ | $\mathbf{1 0 0 \%}$ |

# THE TREASURY RECRUITMENT COMPANY 

Why are You Happy in Role
United Kingdom

|  | Good <br> Work/life <br> Balance | Good <br> Boss | Good <br> Salary | Varied <br> Work | Enjoyable <br> Workplace | Friendly <br> Team |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Responses: | 169 | 179 | 89 | 152 | 80 | 103 |

Why Happy


THE TREASURY RECRUITMENT COMPANY
Why are You Unhappy in Role
United Kingdom

|  | Work <br> Doesn't <br> Make a Difference | United Kingdom |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Poor Boss | Lack of Support | Lack of Fulfillment | Achievements <br> Not <br> Recognized | Lack of Progression | Lack of Reward | Poor Salary |
| Responses: | 7 | 26 | 17 | 29 | 34 | 59 | 55 | 55 |
| Why Unhappy |  |  |  |  |  |  |  |  |


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# THE TREASURY RECRUITMENT COMPANY <br> Happy with Your Current Role <br> <br> REGION: Europe 

 <br> <br> REGION: Europe}


Happy with Role Responses Percent

| Unhappy | 72 | $21.4 \%$ |
| :--- | :---: | :---: |
| Happy | 264 | $78.6 \%$ |
| Total Responses: | 336 | $100 \%$ |

## THE TREASURY RECRUITMENT COMPANY

Why are You Happy in Role
Europe

|  | Good <br> Work/life <br> Balance | Good <br> Boss | Good <br> Salary | Varied <br> Work | Enjoyable <br> Workplace | Friendly <br> Team |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Achievments |  |  |  |  |  |  |
| Recognized |  |  |  |  |  |  |

## Why Happy



THE TREASURY RECRUITMENT COMPANY
Why are You Unhappy in Role

| Europe |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Work <br> Doesn't <br> Make a Difference | Poor Boss | Lack of Support | Lack of Fulfillment | Achievements Not Recognized | Lack of Progression | Lack of Reward | Poor <br> Salary |
| Responses: | 7 | 36 | 8 | 22 | 17 | 67 | 34 | 34 |

Why Unhappy


## KEY INSIGHTS \& FINAL WORDS

## KEY INSIGHTS \& FINAL WORDS

## Mike Richards

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## KEY INSIGHTS FROM OUR QI 2023 TREASURY SALARY SURVEY

The possibility of a recession in 2023 may lead to budget cuts and layoffs, resulting in fewer job openings and increased competition for available positions. However, treasury roles are considered critical to the running of any organization, and demand for these roles may remain steady or even increase during a recession as companies continue to focus on managing their financial risks.

Our survey has shown as that compensation for treasury professionals is trending upward and competition for candidates is continues to rise.

Employers are becoming more aware of the importance of offering a comprehensive compensation package, including flexible working arrangements, as employees place greater value on work-life balance.

Employee satisfaction is influenced by various factors such as having a good boss, doing meaningful work, and a supportive team environment.

Our survey is an excellent tool to stay informed about your worth as a treasury professional during challenging times in 2023. By staying in touch with us, you will have a better understanding of the potential state of the treasury recruitment market and what you need to do to prepare for the future.

## FINAL WORDS

We want to extend a big thank you to everyone who took part in our Salary Survey. Your participation has made it a huge success and has revealed some very interesting insights into the treasury market. The survey is particularly valuable and unique because it is produced "for the people, by the people."

To make the survey even more valuable and useful, we need your help. Our goal is to get every single member of the treasury community worldwide to participate and receive key information about their situation and experiences. By working together, we can achieve this goal and make the survey an even more powerful tool for everyone.

To help us reach this goal, please encourage your colleagues, teammates, bosses, and anyone in your treasury network to participate in the survey. It only takes a few minutes to complete, and your feedback is crucial to making the survey the best it can be. If there is something you would like us to include or any area you would like us to expand on, please let us know.

A special thank you to Craig Perkins, Senior Recruitment Consultant, for making the latest survey the biggest and best there has ever been. Without his support, the survey wouldn't be as amazing as it is.

## WANT TO CHAT FURTHER?

## Contact us after the session if you would

 like to talk further about your career

Mike Richards
CEO \& Founder
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CONNECT TODAY in


Craig Perkins
Senior Recruitment Consultant UK craig@treasuryrecrutment.com

CONNECT TODAY in


Katie Hardie
Executive Consultant, Global Treasury
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CONNECT TODAY in

For any general enquiries please contact:

$$
\text { UK: + } 442036034448 \text { / US: + | } 3 \text { |2 } 6120933
$$

or visit
treasuryrecruitment.com

## TREASURY RECRUITMENT

## THANK YOU!

OUR SALARY SURVEY RUNS CONTINUOUSLY AND IS UPDATED EVERY QUARTER.

WE’VE HAD OVER 1000 TREASURY PROFESSIONALS TAKE PART TO DATE. WANT TO RECEIVE THE NEXT SET OF RESULTS?

$$
\text { TAKE PART TODAY } \rightarrow
$$

